

The Director of Central Intelligence

Washington, D. C. 20505

9 July 1981

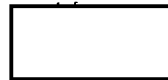
Mr. Robert Jervis  
Columbia University  
420 West 118th Street  
New York, New York 10027

Dear Bob,

Thank you for the nice letter on my appointment. I am too early in the job to have much of an appreciation of what is involved, but I can say it looks challenging and fascinating.

I will look up the post-mortem you mentioned; the subject is certainly one of enormous importance given what has happened in Iran.

Sincerely,



Harry Rowen  
Chairman  
National Intelligence Council, CIA

Columbia University in the City of New York | *New York, N. Y. 10027*

INSTITUTE OF WAR AND PEACE STUDIES

420 West 118th Street

July 2, 1981

Dear Harry;

I gather that you have agreed to head the National Intelligence Council. You have my congratulations and best wishes, although from the work I have done for NFAC I'm afraid a lot more than that will be needed. I must admit to being very discouraged about the way political intelligence is done. If you are interested, you might take a look at the post-mortem I co-authored on NFAC's performance in Iran. I don't know how it is filed in the system, but Helene Boatner should know if others do not.

Cordially;

  
Robert Jervis